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Jim Highsmith addresses the
leading non-published aspect

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of agile methods: project management. Included in the book are a handy set of agile tools and instruction on bridging the gap from traditional software project management.

Your Hands-On, "In-the-

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Trenches" Guide to
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Agile Projects Agile methods
promise to infuse
development with
unprecedented flexibility,
speed, and value and these
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organizations worldwide. However, agile methods often fail to clearly define the manager's role, and many managers have been reluctant to buy in. Now, expert project manager Sanjiv Augustine introduces agility

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"from the manager's point of view, offering a proven management framework that addresses everything from team building to project control. Augustine bridges the disconnect between the assumptions and techniques

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of traditional and agile management, demonstrating why agility is better aligned with today's project realities, and how to simplify your transition. Using a detailed case study, he shows how agile methods

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can scale to succeed in even
the largest projects:
Defining a high-value role
for the manager in agile
project
environmentsRefocusing on
"outcomes--not rigid plans,
processes, or

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needs to succeed
Managing the
flow of customer value from
one creative stage to the
next
Leveraging your team
members strengths as "whole
persons"
Implementing full-
life-cycle agility: from
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spend on a software project
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projects more effectively
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meetings and prolonged
stabilization Improve and
enhance customer engagement
Visualize workflow and fix
revealed bottlenecks Drive
quality upstream Integrate
Kanban into large projects
Optimize sustained

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engineering (contributed by
James Waletzky) Expand
Kanban beyond software
development

Leading an Agile team calls
for unexpected changes and
typical project management
tactics. You simply can't

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approach an Agile Project with the same mentality as you usually use. Agile teams are self-organized, self-directing, and lack a hierarchical structure that often defines project management. But even with

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the lack of common elements, you can be a team leader and guide your project to success. Even if you're not familiar with coding or software development, understanding the Agile manifesto, and the basics of

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Agile project management,
you can be a valued part of
the team. Within this book
you'll learn: The principles
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Different methods to guide
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to keep team members

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accountable Your role within
the Agile team and how to
best act as a leader How to
address conflict and tension
within your team Valuable
tools to use to help your
team communicate clearly and
collaborate effectively How

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to manage the events that drive Agile projects
Managing an Agile project can go smoothly if you use the principles and constructs of an Agile team the way they were intended. Some modern tools have made

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that even easier, but you'll always need to have a grip on the human element of team management as well. By expanding your knowledge of Agile, you can balance the importance of people, the usefulness of tools, and the

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value of the principles laid
out in the Agile Manifesto.
Agile Development in the
Real World
Coaching Agile Teams
Running an Agile Software
Development Project
Software Development Using

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Scrum

Scrum in Action

Balancing Control and
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***Making Sense of Agile Project
Management Business &
Economics/Project Management
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successfully implementing agile project management into an overall business strategy For a project to be truly successful, its management strategy must be flexible enough to adapt to dynamic and rapidly evolving business needs. Making Sense of

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Agile Project Management helps project managers think outside the box by presenting a deep exploration of agile principles, methodologies, and practices. Straying from traditional bureaucratic procedures that are rigidly defined, this book

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espouses a heavy reliance on the training and skill of collaborative, cross-functional teams to adapt the methodology to the problem that they are attempting to solve—rather than force-fitting a project to a particular methodology. Making Sense of

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***Agile Project Management:
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models to provide a more
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straightforward approach that***

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versus Waterfall Model

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practices. The author lays out the general guidelines for running an agile project with the assumption that the project team may be working in a traditional environment (using the waterfall model, or something similar). Agile Development in the Real

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World conveys valuable insights to multiple audiences: For new-to-agile project managers, this book provides a distinctive approach that Alan Cline has used with great success, while showing the decision points and perspectives as the agile project moves

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forward from one step to the next. This allows new agile project managers or agile coaches to choose between the benefits of agile and the benefits of other methods. For the agile technical team member, this book contains templates and

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sample project artifacts to assist in learning agile techniques and to be used as exemplars for the new practitioner's own project. For the Project Management Office (PMO), the first three chapters focus on portfolio management. They explain, for

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**management, from PM-1
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affects modern 21st century
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sociology (stakeholder
management), psychology (team
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the way software is developed today, and why it is far more effective A clear delineation of what must to be accomplished by all the roles (PM, BA, APM, Developer, and Tester), why those roles are needed, and what they must do Step-by-step guide

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for a successful project based on studies and the author's own experiences. Specific techniques for each role on the development team, both in the pre-iteration and iteration cycles, of product development. The appendices contain templates that the team

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could use or modify to tailor their own agile processes specific to the team, project, and organization.

A Practical Approach To Building Small To Medium Software Systems For Real Business Clients Based on more than 100

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actual commercial projects, this book clearly explains how to run an agile software development project that delivers high-quality, high-value solutions to business clients. It concentrates on the practical, social, business, and management aspects as well as

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***the technical issues involved.
Professor Holcombe successfully
connects readers with the wave
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the techniques of agile
development and place them in
the service of business goals.
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the use of Windows XP will become much more common in coming years, readers should be armed with cutting-edge knowledge of the latest practices in the field. Further features of the book include: Case studies provide real-world examples and

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describe how XP was introduced into the environment Analysis is provided to help readers determine which elements of XP are suitable for the unique challenges and environments for different projects Problems of a failing agile project and how they

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Traditional software development

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methods struggle to keep pace with the accelerated pace and rapid change of Internet-era development. Several "agile methodologies" have been developed in response -- and these approaches to software development are showing exceptional

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promise. In this book, Jim Highsmith covers them all -- showing what they have in common, where they differ, and how to choose and customize the best agile approach for your needs. KEY TOPICS: Highsmith begins by introducing the values and

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principles shared by virtually all agile software development methods. He presents detailed case studies from organizations that have used them, as well as interviews with each method's principal authors or leading practitioners. Next, he takes

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a closer look at the key features and techniques associated with each major Agile approach: Extreme Programming (XP), Crystal Methods, Scrum, Dynamic Systems Development Method (DSDM), Lean Development, Adaptive Software

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Development (ASD), and Feature-Driven Development (FDD). In Part III, Highsmith offers practical advice on customizing the optimal agile discipline for your own organization. MARKET: For all software developers, project

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team. Think of this book as “Kanban in a box”: open it, read the quickstart guide, and you’re up and running fast. As you gain experience, Brechner reveals powerful techniques for right-sizing teams, estimating, meeting deadlines,

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deploying components and services, adapting or evolving from Scrum or traditional Waterfall, and more. For every step of your journey, you'll find pragmatic advice, useful checklists, and actionable lessons. This truly is "Kanban in a box": all

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you need to deliver breakthrough value and quality. Use Kanban techniques to: Start delivering continuous value with your current team and project Master five quick steps for completing work backlogs Plan and staff new projects more

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effectively Minimize work in progress and quickly adjust to change Eliminate artificial meetings and prolonged stabilization Improve and enhance customer engagement Visualize workflow and fix revealed bottlenecks Drive quality upstream

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Integrate Kanban into large projects
Optimize sustained engineering
(contributed by James Waletzky)
Expand Kanban beyond software
development
A breakthrough approach to
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development, Agile methods might just be the alternative to outsourcing. However, agile development must scale in scope and discipline to be acceptable in the boardrooms of the Fortune 1000. In Agile Management for Software

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Engineering, David J. Anderson shows managers how to apply management science to gain the full business benefits of agility through application of the focused approach taught by Eli Goldratt in his Theory of Constraints. Whether you're using

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application of Critical Chain Project Management and constraint-driven control of the flow of value Defines the four new roles for the agile manager in software projects—and competitive IT organizations Whether you're a development

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manager, project manager, team leader, or senior IT executive, this book will help you achieve all four of your most urgent challenges: lower cost, faster delivery, improved quality, and focused alignment with the business.

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The highly dynamic world of information technology service management stresses the benefits of the quick and correct implementation of IT services. A disciplined approach relies on a separate set of assumptions and

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principles as an agile approach, both of which have complicated implementation processes as well as copious benefits. Combining these two approaches to enhance the effectiveness of each, while difficult, can yield exceptional dividends.

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Balancing Agile and Disciplined Engineering and Management Approaches for IT Services and Software Products is an essential publication that focuses on clarifying theoretical foundations of balanced design methods with conceptual

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and dashboard for effective project management Implement your development strategy in JIRA. Practices to help you manage the issues in the development team Book Description As teams scale in size, project management can get very complicated. One of the best tools to

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deal with this kind of problem is JIRA. This book will start by organizing your project requirements and the principles of Agile development to get you started. You will then be introduced to set up a JIRA account and the JIRA ecosystem to help you implement a dashboard for your team's work and

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issues. You will learn how to manage any issues and bugs that might emerge in the development stage. Going ahead, the book will help you build reports and use them to plan the releases based on the study of the reports. Towards the end, you will come across working with the

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gathered data and create a dashboard that helps you track the project's development. What you will learn

- Create your first project (and manage existing projects) in JIRA
- Manage your board view and backlogs in JIRA
- Run a Scrum Sprint project in JIRA
- Create reports (including topic-based reports)

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Forecast using versions Search for issues with JIRA Query Language (JQL) Execute bulk changes to issues Create custom filters, dashboards, and widgets Create epics, stories, bugs, and tasks Who this book is for This book is for administrators who wants to apply the Agile approach to

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managing the issues, bugs, and releases in their software development projects using JIRA.

The Provocative and Practical Guide to Coaching Agile Teams As an agile coach, you can help project teams become outstanding at agile, creating products that make them proud and

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helping organizations reap the powerful benefits of teams that deliver both innovation and excellence. More and more frequently, ScrumMasters and project managers are being asked to coach agile teams. But it's a challenging role. It requires new skills—as well as a subtle

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understanding of when to step in and when to step back. Migrating from “command and control” to agile coaching requires a whole new mind-set. In *Coaching Agile Teams*, Lyssa Adkins gives agile coaches the insights they need to adopt this new mind-set and to guide teams to

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extraordinary performance in a re-energized work environment. You'll gain a deep view into the role of the agile coach, discover what works and what doesn't, and learn how to adapt powerful skills from many allied disciplines, including the fields of professional coaching and mentoring.

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Coverage includes Understanding what it takes to be a great agile coach Mastering all of the agile coach's roles: teacher, mentor, problem solver, conflict navigator, and performance coach Creating an environment where self-organized, high-performance teams can emerge Coaching teams

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past cooperation and into full
collaboration Evolving your leadership
style as your team grows and changes
Staying actively engaged without
dominating your team and stunting its
growth Recognizing failure, recovery,
and success modes in your coaching
Getting the most out of your own

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personal agile coaching journey
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leader, trainer, mentor, facilitator,
ScrumMaster, project manager,
product owner, or team member, this
book will help you become skilled at
helping others become truly great.
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rewarding?

Agile project management is a proven approach for designing and delivering software with improved value to customers. Agility is all about self-directed teams, feedback, light documentation, and working software with shorter development cycles. The

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role of the project manager with agile differs significantly from traditional project management in that there is minimal up-front planning. Agile for Project Managers will help project managers from any industry transition to agile project management. The book examines the project

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management component of agility, concentrating on industry standards, certifications, and being agile. It also compares agile methods to traditional project management methods throughout to provide readers with a clear understanding of the differences between the two. The book's focus is

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in alignment with the Project Management Institute (PMI®) Agile Certified Practitioner (PMI-ACP®) credential—making it an ideal resource for anyone preparing for the PMI-ACP® exam. Coverage includes: Agile as a project management methodology Agile teams Agile tools

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and techniques Flavors of agile Agile principles Agile certifications The book provides readers with the understanding required to decide which projects will benefit from agile. It also includes information that can help readers to assess their organizations' readiness for agile methods. Complete

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with a list of agile training providers, the book will help certified project managers make a smooth transition to agile project management and will provide newcomers with the basic knowledge needed to pass the PMI-ACP® exam, the first time around. When software development teams

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move to agile methods, experienced project managers often struggle—doubtful about the new approach and uncertain about their new roles and responsibilities. In this book, two long-time certified Project Management Professionals (PMPs) and Scrum trainers have built a bridge

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to this dynamic new paradigm. They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration, not “command and control.” The authors begin by explaining how agile works: how it differs from traditional “plan-driven”

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methodologies, the benefits it promises, and the real-world results it delivers. Next, they systematically map the Project Management Institute's classic, methodology-independent techniques and terminology to agile practices. They cover both process and project lifecycles and carefully

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address vital issues ranging from scope and time to cost management and stakeholder communication. Finally, drawing on their own extensive personal experience, they put a human face on your personal transition to agile--covering the emotional challenges, personal values,

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and key leadership traits you'll need to succeed. Coverage includes Relating the PMBOKR Guide ideals to agile practices: similarities, overlaps, and differences Understanding the role and value of agile techniques such as iteration/release planning and retrospectives Using agile techniques

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to systematically and continually
reduce risk Implementing quality
assurance (QA) where it belongs: in
analysis, design, defect prevention,
and continuous improvement Learning
to trust your teams and listen for their
discoveries Procuring, purchasing, and
contracting for software in agile,

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collaborative environments Avoiding
the common mistakes software teams
make in transitioning to agile
Coordinating with project management
offices and non-agile teams “Selling”
agile within your teams and throughout
your organization For every project
manager who wants to become more

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6th International Conference, LASD
2022, Virtual Event, January 22, 2022,
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ease of Agile software developers. You'll discover how to manage scope, time, and cost, as well as team dynamics, quality, and risk of every project. As mobile and web technologies continue to evolve rapidly, there is added pressure to develop and implement software projects

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Effectively create an Agile environment
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Way has now been updated and
redesigned by popular demand. This*

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second edition is in a modular format to facilitate training and advanced course instruction, and provides new coverage of agile, such as hybrid agile methods, the latest public sector practices, and a chapter dedicated to transitioning to agile. It discusses the “grand bargain”

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between project management and business; the shift in dominance from plans to product and from input to output; and introduces new concepts such as return on benefit. Experienced practitioners and students that want to learn how to make agile work effectively

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overview of the fundamental techniques of project management and the technical aspects of software development. This section supplies the understanding of the techniques required to

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mitigate uncertainty in projects and better control the complexity of software development projects. The second part illustrates the technical activities of software development in a coherent

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process—describing how to customize this process to fit a wide range of software development scenarios. Examines project management frameworks and software development standards,

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without damaging collaboration; learning lessons from lean manufacturing; and balancing strategies for communication. Cockburn also explains how the cooperative game is

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played in business and on engineering projects, not just software development Next, he systematically illuminates the agile model, shows how it has evolved, and answers the questions developers and

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project managers ask most often, including · Where does agile development fit in our organization? · How do we blend agile ideas with other ideas? · How do we extend agile ideas more broadly?

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- Creating change with “stickers” In addition, Cockburn updates his discussion of the Crystal methodologies, which utilize his “cooperative game” as their central metaphor. If

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