

Collaborative Enterprise Architecture Enriching Ea With Lean Agile And Enterprise 2 0 Practices

Collaborative Enterprise Architecture Enriching EA with Lean, Agile, and Enterprise 2.0 Practices Newnes

This book provides a method to plan, develop, validate, or evolve the design of an enterprise architecture function so that it fully meets the organization's needs. The reader will benefit from this book in two ways. First, it provides a structured overview and orientation to the subject of architecture from an architecture function perspective. Second, it guides through the process of planning, building, and operating your own architecture organization based on a generic architecture function blueprint presented in the form of a pattern language offering a structured means for navigating, contextualizing, combining, and composing the architecture function patterns. The book is structured in six chapters. Chapter 1 "Introduction" explains the starting position and objectives of the book and introduces key concepts that will be explained further in subsequent chapters. Chapter 2 "Architecture Function Pattern Language" introduces the concepts of pattern, pattern catalogue, pattern topology, and ontology and explains how these concepts are combined to form a pattern language for planning, designing, and operating an architecture function. Next, Chapter 3 "Architecture Function - Context" introduces concepts that are crucial for understanding the challenges that an architecture function faces and presents a generic schema for the business organizations and value chain. Chapter 4 "Architecture Function - Challenge" looks at an architecture function from a black box perspective and outlines the expectations and requirements that companies place on architecture organizations. It discusses the building blocks of an architecture function, the services it provides along the enterprise value chain, and the quality attributes that enterprises expect from their functions. Chapter 5 "Architecture Function - Constitution" then shifts from a black-box perspective to a white-box perspective and outlines the generic design of an architecture function in order to realize functional and quality-related requirements. Chapter 6 "Pattern Catalogue" eventually introduces the pattern catalogue with a total of 48 architecture function patterns. These patterns suggest designs for collaboration between the architecture function and enterprise organizations, for the elaboration and development of enterprise services along the enterprise value chain, or for aligning architecture governance with enterprise governance. The book is intended for a broad readership, including enterprise, domain, and solution architects, lecturers and students, and anyone else interested in understanding the value proposition, responsibilities, outcomes, methods, and practices of architecture functions. It introduces the basic concepts and theories needed to understand the pattern language presented and the patterns it summarizes.

Between the 18th and 19th centuries, Britain experienced massive leaps in technological, scientific, and economical advancement

This book constitutes the proceedings of the CAiSE Forum from the 26th International Conference on Advanced Information Systems Engineering, CAiSE 2014, held in Thessaloniki, Greece, June 2014. The CAiSE 2014 Forum was a place to present and discuss new ideas, emerging topics, and controversial positions, and to demonstrate innovative tools

and systems related to information systems engineering. To this end, three types of submissions were invited: visionary papers presenting innovative research projects at an early stage, demo papers describing novel tools and prototypes; and case studies reporting industrial applications. The 17 papers in this volume were carefully reviewed and selected from 45 submissions and include 12 visionary papers, four demo papers, and one case study. The reworked and extended versions of the original presentations cover topics such as business process management, process mining, enterprise architecture and modeling, model-driven development, and requirements engineering.

Future-Proof Software-Systems

Developing a Blueprint for Data, Applications, and Technology

Strategic Enterprise Architecture Management

Emerging Trends in the Evolution of Service-Oriented and Enterprise Architectures

Architecture Principles

8th European Conference, ECSA 2014, Vienna, Austria, August 25-29, 2014, Proceedings

A Pattern Language for Planning, Design and Execution

Collaborative Networks: Reference Modeling works to establish a theoretical foundation for Collaborative Networks. Particular emphasis is put on modeling multiple facets of collaborative networks and establishing a comprehensive modeling framework that captures and structures diverse perspectives of these complex entities. Further, this book introduces a contribution to the definition of reference models for Collaborative Networks. Collaborative Networks: Reference Modeling provides valuable elements for researchers, PhD students, engineers, managers, and leading practitioners interested in collaborative systems and networked society.

This book is positioned as a first in a series of books on enterprise architecture needed for a Master of Enterprise Architecture program, and is targeted both at university students and practitioners with a drive to increase their understanding of these elds. As an introductory book, this book aims to explore the concept of enterprise architecture. At first glance, writing such an introductory book might seem as a straight forward task of setting up a structure and filling in "the blanks." However, writing this book turned out to be a pleasant journey of discovery. Based on our past experiences, each of us had a clear understanding of enterprise architecture, based on several years of experience and insight in the field. However, when we started writing this book, and each of us exposed our individual understandings, it became apparent that our understanding of the field differed in several ways. This prompted several discussions leading to an abundance of new insights. Without exception, these discussions took place in a pleasant and open atmosphere, fueled by our shared drive for understanding and increased insight.

We are now even more convinced than before, that the field enterprise architecture is a true multi-disciplinary profession. In the resulting book, we would like to share our insights, while also hoping to continue our discussions, now also involving you as a reader. We also realise that the journey is still far from

complete. While this introductory book provides an overview of the field of enterprise architecture from the perspective of our insights, many aspects need further refinement. More and more Agile projects are seeking architectural roots as they struggle with complexity and scale – and they're seeking lightweight ways to do it. Still seeking? In this book the authors help you to find your own path. Taking cues from Lean development, they can help steer your project toward practices with longstanding track records. Up-front architecture? Sure. You can deliver an architecture as code that compiles and that concretely guides development without bogging it down in a mass of documents and guesses about the implementation. Documentation? Even a whiteboard diagram, or a CRC card, is documentation: the goal isn't to avoid documentation, but to document just the right things in just the right amount. Process? This all works within the frameworks of Scrum, XP, and other Agile approaches.

A critical history of site-specific art since the late 1960s. Site-specific art emerged in the late 1960s in reaction to the growing commodification of art and the prevailing ideals of art's autonomy and universality. Throughout the 1970s and 1980s, as site-specific art intersected with land art, process art, performance art, conceptual art, installation art, institutional critique, community-based art, and public art, its creators insisted on the inseparability of the work and its context. In recent years, however, the presumption of unrepeatability and immobility encapsulated in Richard Serra's famous dictum "to remove the work is to destroy the work" is being challenged by new models of site specificity and changes in institutional and market forces. *One Place after Another* offers a critical history of site-specific art since the late 1960s and a theoretical framework for examining the rhetoric of aesthetic vanguardism and political progressivism associated with its many permutations. Informed by urban theory, postmodernist criticism in art and architecture, and debates concerning identity politics and the public sphere, the book addresses the siting of art as more than an artistic problem. It examines site specificity as a complex cipher of the unstable relationship between location and identity in the era of late capitalism. The book addresses the work of, among others, John Ahearn, Mark Dion, Andrea Fraser, Donald Judd, Renee Green, Suzanne Lacy, Inigo Manglano-Ovalle, Richard Serra, Mierle Laderman Ukeles, and Fred Wilson.

Strategies for Sustainable Architecture

The Practice of Enterprise Architecture

Challenges, Best Practices, and Future Developments

A Sustainable Evolution Strategy

An Introduction to Enterprise Architecture

Software Architecture

Dying in America

For patients and their loved ones, no care decisions are more profound than those made near the end of life. Unfortunately, the experience of dying in the United States is often characterized by fragmented care, inadequate treatment of distressing symptoms, frequent transitions among care settings, and enormous care responsibilities for families. According to this report, the current health care system of rendering more intensive services than are necessary and desired by patients, and the lack of coordination among programs increases risks to patients and creates avoidable burdens on them and their families. Dying in America is a study of the current state of health care for persons of all ages who are nearing the end of life. Death is not a strictly medical event. Ideally, health care for those nearing the end of life harmonizes with social, psychological, and spiritual support. All people with advanced illnesses who may be approaching the end of life are entitled to access to high-quality, compassionate, evidence-based care, consistent with their wishes. Dying in America evaluates strategies to integrate care into a person- and family-centered, team-based framework, and makes recommendations to create a system that coordinates care and supports and respects the choices of patients and their families. The findings and recommendations of this report will address the needs of patients and their families and assist policy makers, clinicians and their educational and credentialing bodies, leaders of health care delivery and financing organizations, researchers, public and private funders, religious and community leaders, advocates of better care, journalists, and the public to provide the best care possible for people nearing the end of life. A practical guide to research for architects and designers—now updated and expanded! From searching for the best glass to prevent glare to determining how clients might react to the color choice for restaurant walls, research is a crucial tool that architects must master in order to effectively address the technical, aesthetic, and behavioral issues that arise in their work. This book's unique coverage of research methods is specifically targeted to help professional designers and researchers better conduct and understand research. Part I explores basic research issues and concepts, and includes chapters on relating theory to method and design to research. Part II gives a comprehensive treatment of specific strategies for investigating built forms. In all, the book covers seven types of research, including historical, qualitative, correlational, experimental, simulation, logical argumentation, and case studies and mixed methods. Features new to this edition include: Strategies for investigation, practical examples, and resources for additional information A look at current trends and innovations in research Coverage of design studio-based research that shows how strategies described in the book can be employed in real life A discussion of digital media and online research New and updated examples of research studies A new chapter on the relationship between design and research Architectural Research Methods is an essential reference for architecture students and researchers as well as architects, interior designers, landscape architects, and building product manufacturers. Enterprise architecture defines a firm's needs for standardized tasks, job roles, systems, infrastructure, and data in core business processes. This book explains enterprise architecture's vital role in enabling - or constraining - the execution of

business strategy. It provides frameworks, case examples, and more.

Professional data management is the foundation for the successful digital transformation of traditional companies. Unfortunately, many companies fail to implement data governance because they do not fully understand the complexity of the challenge (organizational structure, employee empowerment, change management, etc.) and therefore do not include all aspects in the planning and implementation of their data governance. This book explains the driving role that a responsive data organization can play in a company's digital transformation. Using proven process models, the book takes readers from the basics, through planning and implementation, to regular operations and measuring the success of data governance. All the important decision points are highlighted, and the advantages and disadvantages are discussed in order to identify digitization potential, implement it in the company, and develop customized data governance. The book will serve as a useful guide for interested newcomers as well as for experienced managers.

New Perspectives in Information Systems and Technologies, Volume 2

One Place after Another

Creating a Foundation for Business Execution

Enterprise Architecture

Enterprise Architecture Planning for Agile Software Development

This is the eBook of the printed book and may not include any media, website access codes, or print supplements that may come packaged with the bound book. IT Strategy: Issues and Practices, Third Edition provides a critical issues perspective that shows students how to deliver business value. As with the first two editions, this revision combines the insights of senior IT managers with academic research, bringing IT management to life and demonstrating how IT strategy plays out in contemporary business. This edition has been overhauled in order to reflect the most important issues facing IT managers today. This book presents emerging trends in the evolution of service-oriented and enterprise architectures. New architectures and methods of both business and IT are integrating services to support mobility systems, Internet of Things, Ubiquitous Computing, collaborative and adaptive business processes, Big Data, and Cloud ecosystems. They inspire current and future digital strategies and create new opportunities for the digital transformation of next digital products and services. Services Oriented Architectures (SOA) and Enterprise Architectures (EA) have emerged as a useful framework for developing interoperable, large-scale systems, typically implementing various standards, like Web Services, REST, and Microservices. Managing the adaptation and evolution of such systems presents a great challenge. Service-Oriented Architecture enables flexibility through loose coupling, both between the services themselves and between the IT organizations that manage them. Enterprises evolve continuously by transforming and extending their services, processes and information systems. Enterprise Architectures provide a holistic blueprint to help define the structure and operation of an organization with the goal of determining how an organization can most effectively achieve its objectives. The book proposes several approaches to address the challenges of the service-oriented evolution of digital enterprise and software architectures.

This book constitutes the refereed proceedings of the 10th IEEE International Conference Beyond Databases, Architectures, and Structures, BDAS 2014,

held in Ustron, Poland, in May 2014. This book consists of 56 carefully revised selected papers that are assigned to 11 thematic groups: query languages, transactions and query optimization; data warehousing and big data; ontologies and semantic web; computational intelligence and data mining; collective intelligence, scheduling, and parallel processing; bioinformatics and biological data analysis; image analysis and multimedia mining; security of database systems; spatial data analysis; applications of database systems; Web and XML in database systems.

Filling a gap in existing literature on sustainable design, this new guide introduces and illustrates sustainable design principles through detailed case studies of sustainable buildings in Europe, North America and Australia. The guide will provide the reader with a deeper understanding of the design issues involved in delivering sustainable buildings, and giving detailed description of the process of integrating principles into practice. Approximately one hundred case studies of sixty buildings, ranging from small dwellings to large commercial buildings, and drawn from a range of countries, demonstrate best current practice. The sections of the book are divided into design issues relating to sustainable development, including site and ecology, community and culture, health, materials, energy and water. With over 400 illustrations, this highly visual guide will be an invaluable reference to all those concerned with architecture and sustainability issues.

Lean Architecture

Enterprise Architecture for Strategic Management of Modern IT Solutions

Beyond Databases, Architectures, and Structures

A Modern Approach to Business and IT Alignment

Communities in Action

A Concise Guide to Lean Management for Life and Business

Strategies, practices, and patterns to help architects design continually evolving solutions

The popularity of enterprise architecture (EA) has increased in the last two decades, in both business and academic. Despite the cumulative interest from all sectors, the implementation and practice of EA have been entangled with numerous challenges and complexities. Consequently, some organisations continue to theorise the concept, which has ramifications on practice and return on investment (ROI). This has led to many studies that have been conducted, to understand the complexities impacting the implementation and practice of EA in organisations. Yet, the trajectory of some convoluted remains mystery in many quarters. This attributes to the struggle to articulate the value of EA in many environments. Many organisations find it difficult to apply EA for strategic management of modern information technology (IT) solutions. Enterprise Architecture for Strategic Management of Modern IT Solutions provides guidance on how to employ EA in deploying and managing IT solutions from pragmatic and implementable strategies' perspectives. Until now, implementation and practice of EA have been slow, despite its growing popularity and interest from all sectors. The author employs sociotechnical theories such as actor-network theory (ANT) and structuration theory (ST) as lenses to examine and why and how challenges and complexities exist and derail the implementation or practice of EA in organisations. By this serves to enable practitioners and readers to gain fresh insights on why the challenges exist and how they can

addressed in creating collaborative capabilities for business enhancement, sustainability, and competitiveness. The book provides detailed insights on how to apply EA for organisational purposes, from three main fronts. First, it explains the implications that lack of understanding of EA have on organisational activities and processes. Second, it examines the challenges and complexities that hinder the implementation and practice of EA in organisations. Third, it proposes models and frameworks on how EA can be applied for strategic management of modern IT solutions in organisations. Written for postgraduates, researchers, academics, and professionals in the fields of EA, IT, and information systems, this book is a valuable resource that will enable and enhance implementation and practice of EA including future studies.

"The Lean Book of Lean provides a short introduction to a very topical subject, using everyday language and numerous examples to make the principles clear for any reader, at any level and from any sector"--

This textbook provides a hands-on introduction to enterprise architecture management. It guides the reader through applications of methods and tools to typical business problems by presenting enterprise architecture frameworks and sharing experiences from industry. The structure of the book represents the typical stages of the journey of an enterprise architect. Chapter 1 addresses the central question of what to achieve with the introduction of an enterprise architecture. Chapter 2 then introduces concepts and visualizations for business architecture that help with understanding the business. In chapter 3 the development of an application architecture is outlined, which provides transparency on information systems and their business context. Next, chapter 4 presents visual tools to analyze, improve and eventually optimize the application landscape. Chapter 5 discusses both traditional organizational as well as collaborative approaches to enterprise architecture management. Eventually, several established enterprise architecture frameworks like TOGAF, Zachmann, ArchiMate, and IAF are described in chapter 6. The book concludes with a summary and an outlook on future research potential in enterprise architecture. Based on their experiences through several years of teaching, the authors introduce students step-by-step to enterprise architecture development and management. Their book is intended as a guide for master classes at universities and contains lots of exercises and references for further reading.

Information is considered both an essential element of organizational design and an asset to be processed and managed. Further research on and application of topics relating to the architecture, management, and use of information is important to organizational success. The Handbook of Research on Information Architecture and Management in Modern Organizations focuses on information as an essential element of organizational design and emphasizes the strategic knowledge transfer and management in organizations across industries. Taking a cross-disciplinary approach to information architecture and management, this publication draws on research essential to diverse organizations and is designed for business professionals, researchers, academicians, and upper-level students. This comprehensive reference work features

research and concepts on topics related to information functionality, information modeling, information overload, information retrieval, innovation management, organizational architecture, informed governance, and relevant applications across industries.

The Cornerstones of Enterprise Architecture

Handbook of Research on Information Architecture and Management in Modern Organizations

Cloud Computing for Enterprise Architectures

The Driver of Value Stream Optimization and a Pacemaker for Digital Transformation

Architecting the Enterprise for Alignment, Agility and Assurance

Issues and Practices

Architectural Research Methods

The overall functions of a government impact a wide range of sectors in society. It is imperative for governments to work at full capacity and potential in order to ensure quality progress for its citizens. Driving Efficiency in Local Government Using a Collaborative Enterprise Architecture Framework: Emerging Research and Opportunities is an essential scholarly publication for the latest research on methods for smart government initiatives and implementations, and addresses prevalent internal and external security risks. Featuring extensive coverage on a broad range of topics such as technology funds, mobile technology, and cloud computing, this book is ideally designed for professionals, academicians, researchers, and students seeking current research on the ways in which governments can advance and prosper.

This book discusses business architecture as a basis for aligning efforts with outcomes. It views BA as complementary to enterprise architecture, where the focus of technological initiatives and inventories is to understand and improve business organization, business direction, and business decision-making. This book provides a practical, long-term view on BA. Based on the authors' consulting experience and industrial research, the material in this book is a valuable addition to the thought processes around BA and EA. The lead author has direct and practical experience with large clients in applying APQC capability framework for undertaking multiple enterprise-wide capability assessments.

Architect and design highly scalable, robust, clean and highly performant applications in .NET Core About This Book Incorporate architectural soft-skills such as DevOps and Agile methodologies to enhance program-level objectives Gain knowledge of architectural approaches on the likes of SOA architecture and microservices to provide traceability and rationale for architectural decisions Explore a variety of practical use cases and code examples to implement the tools and techniques described in the book Who This Book Is For This book is for experienced .NET developers who are aspiring to become architects of enterprise-grade applications, as well as software architects who would like to leverage .NET to create effective blueprints of applications. What

You Will Learn Grasp the important aspects and best practices of application lifecycle management Leverage the popular ALM tools, application insights, and their usage to monitor performance, testability, and optimization tools in an enterprise Explore various authentication models such as social media-based authentication, 2FA and OpenID Connect, learn authorization techniques Explore Azure with various solution approaches for Microservices and Serverless architecture along with Docker containers Gain knowledge about the recent market trends and practices and how they can be achieved with .NET Core and Microsoft tools and technologies In Detail If you want to design and develop enterprise applications using .NET Core as the development framework and learn about industry-wide best practices and guidelines, then this book is for you. The book starts with a brief introduction to enterprise architecture, which will help you to understand what enterprise architecture is and what the key components are. It will then teach you about the types of patterns and the principles of software development, and explain the various aspects of distributed computing to keep your applications effective and scalable. These chapters act as a catalyst to start the practical implementation, and design and develop applications using different architectural approaches, such as layered architecture, service oriented architecture, microservices and cloud-specific solutions. Gradually, you will learn about the different approaches and models of the Security framework and explore various authentication models and authorization techniques, such as social media-based authentication and safe storage using app secrets. By the end of the book, you will get to know the concepts and usage of the emerging fields, such as DevOps, BigData, architectural practices, and Artificial Intelligence. Style and approach Filled with examples and use cases, this guide takes a no-nonsense approach to show you the best tools and techniques required to become a successful software architect.

This book focuses on software architecture and the value of architecture in the development of long-lived, mission-critical, trustworthy software-systems. The author introduces and demonstrates the powerful strategy of “Managed Evolution,” along with the engineering best practice known as “Principle-based Architecting.” The book examines in detail architecture principles for e.g., Business Value, Changeability, Resilience, and Dependability. The author argues that the software development community has a strong responsibility to produce and operate useful, dependable, and trustworthy software. Software should at the same time provide business value and guarantee many quality-of-service properties, including security, safety, performance, and integrity. As Dr. Furrer states, “Producing dependable software is a balancing act between investing in the implementation of business functionality and investing in the quality-of-service properties of the software-systems.” The book presents extensive coverage of such concepts as: Principle-Based Architecting Managed Evolution Strategy The Future Principles for Business Value Legacy Software Modernization/Migration Architecture Principles for Changeability Architecture Principles for Resilience Architecture Principles for Dependability The text is supplemented with numerous figures, tables, examples and illustrative quotations. Future-Proof Software-Systems provides a set of good engineering practices,

devised for integration into most software development processes dedicated to the creation of software-systems that incorporate Managed Evolution.

The Lean Book of Lean

Proceedings of the Joint International Conference of the INFORMS GDN Section and the EURO Working Group on DSS

Outcome-Driven Business Architecture

Third Edition

Modelling, Communication and Analysis

Pathways to Health Equity

International Handbook of Computer-Supported Collaborative Learning

This book contains a selection of articles from The 2014 World Conference on Information Systems and Technologies (WorldCIST'14), held between the 15th and 18th of April in Funchal, Madeira, Portugal, a global forum for researchers and practitioners to present and discuss recent results and innovations, current trends, professional experiences and challenges of modern Information Systems and Technologies research, technological development and applications. The main topics covered are: Information and Knowledge Management; Organizational Models and Information Systems; Intelligent and Decision Support Systems; Software Systems, Architectures, Applications and Tools; Computer Networks, Mobility and Pervasive Systems; Radar Technologies; Human-Computer Interaction; Health Informatics and Information Technologies in Education.

Enterprises, from small to large, evolve continuously. As a result, their structures are transformed and extended continuously. Without some means of control, such changes are bound to lead to an overly complex, uncoordinated and heterogeneous environment that is hard to manage and hard to adapt to future changes. Enterprise architecture principles provide a means to direct transformations of enterprises. As a consequence, architecture principles should be seen as the cornerstones of any architecture. In this book, Greefhorst and Proper focus on the role of architecture principles. They provide both a theoretical and a practical perspective on architecture principles. The theoretical perspective involves a brief survey of the general concept of principle as well as an analysis of different flavors of principles. Architecture principles are regarded as a specific class of normative principles that direct the design of an enterprise, from the definition of its business to its supporting IT. The practical perspective on architecture principles is concerned with an approach to the formulation of architecture principles, as well as their actual use in organizations. To illustrate their use in practice, several real-life cases are discussed, an application of architecture principles in TOGAF is included, and a catalogue of example architecture principles is provided. With this broad coverage, the authors target students and

researchers specializing in enterprise architecture or business information systems, as well as practitioners who want to understand the foundations underlying their practical daily work.

This important text provides a single point of reference for state-of-the-art cloud computing design and implementation techniques. The book examines cloud computing from the perspective of enterprise architecture, asking the question; how do we realize new business potential with our existing enterprises? Topics and features: with a Foreword by Thomas Erl; contains contributions from an international selection of preeminent experts; presents the state-of-the-art in enterprise architecture approaches with respect to cloud computing models, frameworks, technologies, and applications; discusses potential research directions, and technologies to facilitate the realization of emerging business models through enterprise architecture approaches; provides relevant theoretical frameworks, and the latest empirical research findings.

Why collaborative enterprise architecture? -- What is enterprise architecture -- What enterprise architects do: core activities of EA -- EA frameworks -- EA maturity models -- Foundations of collaborative EA -- Towards pragmatism: lean and agile EA -- Inviting to participation: eam 2.0 -- The next steps: taking collaborative EA forward.

CAiSE Forum 2014, Thessaloniki, Greece, June 16-20, 2014, Selected Extended Papers

IT Strategy

Data Governance for Managers

Collaborative Enterprise Architecture

Enterprise Application Architecture with .NET Core

Becoming an Agile Software Architect

Enterprise Architecture Function

CSCL has in the past 15 years (and often in conjunction with Springer) grown into a thriving and active community. Yet, lacking is a comprehensive CSCL handbook that displays the range of research being done in this area. This handbook will provide an overview of the diverse aspects of the field, allowing newcomers to develop a sense of the entirety of CSCL research and for existing community members to become more deeply aware of work outside their direct area. The handbook will also serve as a ready reference for foundational concepts, methods, and approaches in the field. The chapters are written in such a way that each of them can be used in a stand-alone fashion while also serving as introductory readings in relevant study courses or in teacher education. While some CSCL-relevant topics are addressed in the International Handbook of the Learning Sciences and the International Handbook of Collaborative Learning, these books do not aim to present an integrated and comprehensive view of CSCL. The International Handbook of Computer- Supported Collaborative Learning covers all relevant topics in CSCL, particularly recent developments in the field, such as the rise of computational approaches

and learning analytics.

The Enterprise Architecture Management (EAM) discipline deals with the alignment of business and information systems architectures. While EAM has long been regarded as a discipline for IT managers, this book takes a different stance: It explains how top executives can use EAM to leverage their strategic planning and controlling processes, as well as how it can contribute to their sustainable competitive advantage. Based on the analysis of best practices from eight leading European companies from various industries, the book presents the crucial elements of successful EAM. It outlines what executives need to do in terms of governance, processes, methodologies, and culture in order to bring their management to the next level. Beyond this, the book points out how EAM could develop in the next decade, thus allowing today's managers to prepare for the future architecture management.

About This Book This book, "Managing Digital: Concepts and Practices", is intended to guide a practitioner through the journey of building a digital-first viewpoint and the skills needed to thrive in the digital-first world. As such, this book is a bit of an experiment for The Open Group; it isn't structured as a traditional standard or guide. Instead, it is structured to show the key issues and skills needed at each stage of the digital journey, starting with the basics of a small digital project, eventually building to the concerns of a large enterprise. So, feel free to digest this book in stages — the section Introduction for the student is a good guide. The book is intended for both academic and industry training purposes. This book seeks to provide guidance for both new entrants into the digital workforce and experienced practitioners seeking to update their understanding on how all the various themes and components of IT management fit together in the new world. About The Open Group Press The Open Group Press is an imprint of The Open Group for advancing knowledge of information technology by publishing works from individual authors within The Open Group membership that are relevant to advancing The Open Group mission of Boundaryless Information Flow™. The key focus of The Open Group Press is to publish high-quality monographs, as well as introductory technology books intended for the general public, and act as a complement to The Open Group Standards, Guides, and White Papers. The views and opinions expressed in this book are those of the author, and do not necessarily reflect the consensus position of The Open Group members or staff.

This book constitutes the proceedings of the 8th European Conference on Software Architecture, ECSA 2014, held in Vienna, Austria, in August 2014. The 16 full papers and 18 short papers presented in this volume were carefully reviewed and selected from 91 submissions. They are organized in topical sections named: architecture decisions and knowledge; architecture patterns and anti-patterns; reference architectures and metamodels; architecture description languages; enterprise architecture, SOA and cloud computing; components and connectors; quality attributes; and architecture analysis and verification.

*Information Systems Engineering in Complex Environments
Enterprise Architecture at Work*

Enterprise Architecture as Strategy

Emerging Research and Opportunities

Group Decision and Negotiation 2014 GDN 2014

Driving Efficiency in Local Government Using a Collaborative Enterprise Architecture Framework: Emerging Research and Opportunities

10th International Conference, BDAS 2014, Ustron, Poland, May 27-30, 2014. Proceedings

The book introduces the idea of Coherency Management, and asserts that this is the primary outcome goal of an enterprise's architecture. With submissions from over 30 authors and co-authors, the book reinforces the idea that EA is being practiced in an ever-increasing variety of circumstances - from the tactical to the strategic, from the technical to the political, and with governance that ranges from sell to tell. The characteristics, usages, value statements, frameworks, rules, tools and countless other attributes of EA seem to be anything but orderly, definable, classifiable, and understandable as might be hoped given heritage of EA and the famous framework and seminal article on the subject by John Zachman over two decades ago. Notably, EA is viewed as an Enterprise Design and Management approach, adopted to build better enterprises, rather than a IT Design and Management approach limited to build better systems.

A guide to successfully operating in a lean-agile organization for solutions architects and enterprise architects Key Features Develop the right combination of processes and technical excellence to address architectural challenges Explore a range of architectural techniques to modernize legacy systems Discover how to design and continuously improve well-architected sustainable software Book Description Many organizations have embraced Agile methodologies to transform their ability to rapidly respond to constantly changing customer demands. However, in this melee, many enterprises often neglect to invest in architects by presuming architecture is not an intrinsic element of Agile software development. Since the role of an architect is not pre-defined in Agile, many organizations struggle to position architects, often resulting in friction with other roles or a failure to provide a clear learning path for architects to be productive. This book guides architects and organizations through new Agile ways of incrementally developing the architecture for delivering an uninterrupted,

continuous flow of values that meets customer needs. You'll explore various aspects of Agile architecture and how it differs from traditional architecture. The book later covers Agile architects' responsibilities and how architects can add significant value by positioning themselves appropriately in the Agile flow of work. Through examples, you'll also learn concepts such as architectural decision backlog, the last responsible moment, value delivery, architecting for change, DevOps, and evolutionary collaboration. By the end of this Agile book, you'll be able to operate as an architect in Agile development initiatives and successfully architect reliable software systems. What you will learn

Acquire clarity on the duties of architects in Agile development

Understand architectural styles such as domain-driven design and microservices

Identify the pitfalls of traditional architecture and learn how to develop solutions

Understand the principles of value and data-driven architecture

Discover DevOps and continuous delivery from an architect's perspective

Adopt Lean-Agile documentation and governance

Develop a set of personal and interpersonal qualities

Find out how to lead the transformation to achieve organization-wide agility

Who this book is for This agile study guide is for architects currently working on agile development projects or aspiring to work on agile software delivery, irrespective of the methodology they are using. You will also find this book useful if you're a senior developer or a budding architect looking to understand an agile architect's role by embracing agile architecture strategies and a lean-agile mindset. To understand the concepts covered in this book easily, you need to have prior knowledge of basic agile development practices.

Based on an extensive study of the actual industry best practices, this book provides a systematic conceptual description of an EA practice and offers practically actionable answers to the key questions related to enterprise architecture.

Enterprise Architecture Planning (EAP) is a high-level blueprint for data, applications, and technology that is a cost-effective long-term solution. The authors give you a common-sense approach to EAP, supported by examples of architectures, procedures, checklists, and useful guidelines.

Coherency Management

Masterclass Enterprise Architecture Management

Creating Value by Informed Governance

Managing Digital

Synergizing Strategies and Intelligence with Architecture

Site-Specific Art and Locational Identity

Collaborative Networks:Reference Modeling

An Introduction to Enterprise Architecture is the culmination of several decades of experience that I have gained through work initially as an information technology manager and then as a consultant to executives in the public and private sectors. I wrote this book for three major reasons: (1) to help move business and technology planning from a systems and process-level view to a more strategy-driven enterprise-level view, (2) to promote and explain the emerging profession of EA, and (3) to provide the first textbook on the subject of EA, which is suitable for graduate and undergraduate levels of study. To date, other books on EA have been practitioner books not specifically oriented toward a student who may be learning the subject with little to no previous exposure. Therefore, this book contains references to related academic research and industry best practices, as well as my own observations about potential future practices and the direction of this emerging profession.

In the United States, some populations suffer from far greater disparities in health than others. Those disparities are caused not only by fundamental differences in health status across segments of the population, but also because of inequities in factors that impact health status, so-called determinants of health. Only part of an individual's health status depends on his or her behavior and choice; community-wide problems like poverty, unemployment, poor education, inadequate housing, poor public transportation, interpersonal violence, and decaying neighborhoods also contribute to health inequities, as well as the historic and ongoing interplay of structures, policies, and norms that shape lives. When these factors are not optimal in a community, it does not mean they are intractable: such inequities can be mitigated by social policies that can shape health in powerful ways. *Communities in Action: Pathways to Health Equity* seeks to delineate the causes of and the solutions to health inequities in the United States. This report focuses on what communities can do to promote health equity, what actions are needed by the many and varied stakeholders that are part of communities or support them, as well as the root causes and structural barriers that need to be overcome.

An enterprise architecture tries to describe and control an organisation's structure, processes,

applications, systems and techniques in an integrated way. The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language. Lankhorst and his co-authors present such an enterprise modelling language that captures the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models. They provide architects with concrete instruments that improve their architectural practice. As this is not enough, they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures. Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from 'as-is' to 'to-be', the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures, such as performance and cost issues. The modelling language presented has been proven in practice in many real-life case studies and has been adopted by The Open Group as an international standard. So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture.

The Fourth Industrial Revolution

Enriching EA with Lean, Agile, and Enterprise 2.0 Practices

Improving Quality and Honoring Individual Preferences Near the End of Life