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either the undergraduate or graduate level. This text is organized around the following major areas of managerial accounting: An Overview of Managerial Accounting. In this

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(Chapter 1). Chapter 2 focuses on basic cost information and behavior. In this chapter we distinguish between the different types of costs incurred by organizations.

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In addition, this chapter discusses the behavior of these costs with changes in activity as well as the effect of cost behavior on managerial decisions. Cost Accumulation. Chapters 3

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through 5 illustrate the process through which the organization accumulates costs with its products and services. In Chapter 3, we focus on production and service processes that



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require different levels of effort across individual jobs (job-order costing). Chapter 4 illustrates the cost accumulation process for manufacturing environments

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the organization's  
inventory and services.  
The dedication of an  
entire chapter to overhead  
costs is considered  
necessary given the  
importance of controlling

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overhead costs to  
organizations in  
manufacturing inventory  
and providing services.  
The Use of Managerial  
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Chapters 6 through 11

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describe various uses of managerial accounting information. Topics discussed in these chapters include variable costing and cost-volume-profit analysis (Chapter

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(Chapter 10), and capital budgeting (Chapter 11). In these chapters, the basic principles of cost behavior and cost accumulation discussed in the preceding two sections

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