

## Medicare Program Integrity Manual Chapter 13

The pressures are mounting for healthcare organizations to comply with a growing number of laws and regulations. With the passage of the Affordable Care Act, sophisticated compliance programs are now mandatory and the penalties for noncompliance are more severe. Increasingly, those who are trained in the fundamentals of healthcare laws and regulations and the complexities of designing and running compliance programs will be in high demand. *Managing Legal Compliance in the Health Care Industry* is a comprehensive resource that will prepare you to build and manage successful compliance programs for any healthcare service or industry. In three sections, this unique title first examines the key laws and regulations with which healthcare organizations must comply. In section two, the author explores in detail the seven essential ingredients for a good compliance program. In the final section, the book explains how the compliance program must be adapted to the special needs of different types of healthcare organizations. Designed for administrators and legal counsel in health care organizations, as well graduate-level students in programs of public health, health administration, and law, *Managing Legal Compliance in the Health Care Industry* is filled with highly practical information about the ways that legal violations occur and how good compliance programs function. Key Features: -Examines in detail the current laws and regulations with which all types of healthcare organizations must comply -Explores the seven essential ingredients for a good compliance program -Looks at compliance programs within twelve different types of healthcare organizations -References real-world cases of fraud and abuse -Includes Study Questions and Learning Experiences in each chapter that are designed to encourage critical thinking -Accompanied by a Navigate Companion Website that offers an interactive glossary, a list of current compliance events, downloadable documents, and a reading list.

A timely look at the healthcare valuation process in an era of dynamic healthcare reform, including theory, methodology, and professional standards. In light of the dynamic nature of the healthcare industry sector, the analysis supporting business valuation engagements for healthcare enterprises, assets, and services must address the expected economic conditions and events resulting from the four pillars of the healthcare industry: Reimbursement, Regulation, Competition, and Technology. *Healthcare Valuation* presents specific attributes of each of these enterprises, assets, and services and how research needs and valuation processes differentiate depending on the subject of the appraisal, the environment the property interest exists, and the nature of the practices. Includes theory, methodology, and professional standards as well as requisite research, analytical, and reporting functions in delivering healthcare valuation services. Provides useful process tools such as worksheets and checklists, relevant case studies, plus a website that will include comprehensive glossaries and topical bibliographies. Read *Healthcare Valuation* for a comprehensive treatise of valuation issues in the healthcare field.

including trends of compensation and reimbursement, technology and intellectual property, and newly emerging healthcare entities.

The U.S. Census Bureau has reported that 56.7 million Americans had some type of disability in 2010, which represents 18.7 percent of the civilian noninstitutionalized population included in the 2010 Survey of Income and Program Participation. The U.S. Social Security Administration (SSA) provides disability benefits through the Social Security Disability Insurance (SSDI) program and the Supplemental Security Income (SSI) program. As of December 2015, approximately 11 million individuals were SSDI beneficiaries, and about 8 million were SSI beneficiaries. SSA currently considers assistive devices in the nonmedical and medical areas of its program guidelines. During determinations of substantial gainful activity and income eligibility for SSI benefits, the reasonable cost of items, devices, or services applicants need to enable them to work with their impairment is subtracted from eligible earnings, even if those items or services are used for activities of daily living in addition to work. In addition, SSA considers assistive devices in its medical disability determination process and assessment of work capacity. The Promise Assistive Technology to Enhance Activity and Work Participation provides an analysis of selected assistive products and technologies, including wheeled and seated mobility devices, upper-extremity prostheses, and products and technologies selected by the committee that pertain to hearing and to communication and speech in adults.

Medicaid Eligibility Quality Control

Promoting Quality of Life through Collaborative Practice

Short Stay Management of Atrial Fibrillation

Comparative Health Information Management

Guide to Coding Compliance (Book Only)

A 21st Century Promise to Ensure Quality and Affordable Health Coverage : Joint Hearing Before the Subcommittee on Health and the Subcommittee on Oversight and Investigations of the Committee on Energy and Commerce, House of Representatives, One Hundred Seventh Congress, First Session, June 28, 2001

***Documentation for Physical Therapist Practice: A Clinical Decision Making Approach provides the framework for successful documentation. It is synchronous with Medicare standards as well as the American Physical Therapy Association's recommendations for defensible documentation. It identifies documentation basics which can be readily applied to a broad spectrum of documentation formats including paper-based and electronic systems. This key resource skillfully explains how to document the interpretation of examination findings so that the medical record accurately reflects the evidence. In addition, the results of consultation with legal experts who specialize in physical therapy claims denials will be shared to provide current, meaningful documentation instruction."***

***Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version.***

**Essentials of Health Care Compliance provides you with the knowledge and skills necessary to understand how a formal compliance program is implemented at a health care facility. Managing several staff members and keeping a health care practice compliant with federal, state, and local statutes and regulations is a challenging job. Real-world examples and the author's hands-on approach will help you visualize yourself on-the-job, using the knowledge you have gained from this book to meet these challenges. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version.**

**Handbook of Home Health Standards E-Book**

**The Four Pillars of Healthcare Value**

**Medical Records and the Law**

**A Bridge to Quality**

**Title XX Social Services**

**Microfilming Records**

Section 1557 is the nondiscrimination provision of the Affordable Care Act (ACA). This brief guide explains Section 1557 in more detail and what your practice needs to do to meet the requirements of this federal law. Includes sample notices of nondiscrimination, as well as taglines translated for the top 15 languages by state.

Title XX Social Services  
Section 1557 of the Affordable Care Act  
American Dental Association

Look no further for the book that provides the information essential for successful practice in the rapidly growing field of gerontological occupational therapy! Occupational Therapy with Aging Adults is a new, comprehensive text edited by OT and gerontological experts Karen Frank Barney and Margaret Perkinson that takes a unique interdisciplinary and collaborative approach in covering every major aspects of geriatric gerontological occupational therapy practice. With 30 chapters written by 70 eminent leaders in gerontology and OT, this book covers the entire continuum of care for the aging population along with special considerations for this rapidly growing demographic. This innovative text also covers topical issues spanning the areas of ethical approaches to treatment; nutrition and oral health concerns; pharmacological issues; low vision interventions; assistive technology supports; and more to ensure readers are well versed in every aspect of this key practice area. UNIQUE! Intraprofessional and interprofessional approach to intervention emphasizes working holistically and collaboratively in serving older adults. Case examples help you learn to apply new information to actual patient situations. Questions at the end of each chapter can be used for discussion or other learning applications. Chapter on evidence-based

*practice discusses how to incorporate evidence into the clinical setting. Chapter on ethics provides a deeper understanding of how to address challenging ethical dilemmas. UNIQUE! Chapter on the wide range of physiological changes among the aging patient population highlights related occupational performance issues. UNIQUE! Chapter on oral health explores the challenges faced by older adults.*

*Model Rules of Professional Conduct*

*Denials Management & Appeals Reference Guide - First Edition*

*Health Insurance for the Aged*

*The How-to Manual for Rehab Documentation*

*CMS, new name or same old game?*

*A User's Guide*

This guide is a general summary that explains certain aspects of the Medicare Program, but is not a legal document.

Here's all the information you need to provide your clients with superior litigation support services. Get up to speed quickly, with the aid of top experts, on trial preparation and testimony presentation, deposition, direct examination, and cross-examination. Authoritative and highly practical, this is THE essential guide for any financial expert wanting to prosper in this lucrative new area, the lawyers who hire them, and litigants who benefit from their efforts. "This work of amazing breadth and depth covers the central issues that arise in financial expert testimony. It is an essential reference for counsel and practitioners in the field."—Joseph A. Grundfest, The William A. Franke Professor of Law and Business, Stanford Law School; former commissioner, United States Securities and Exchange Commission.

Observation services insight from the industry's top expert Here is the essential guide for understanding observation services and the most recent regulatory guidance for inpatient admission. Author Deborah K. Hale, CCS, CCDS, uses case studies and real-life examples to examine regulatory guidelines and fiscal management, and also explains how to manage multiple payers and find an easier way to achieve reimbursement for observation services. You will also learn about the roles of nurses and physicians in observation services and how to foster an effective team approach for compliance and appropriate reimbursement. With your copy of *Observation Services, Third Edition*, you'll learn how to:

- Assign proper level of care using real-life case studies
- Implement an effective and compliant policy in accordance with the Medicare rules for observation services and instruction
- Implement a payer-specific policy in compliance with the multiple payers' rules for observation services and instruction
- Determine improvement opportunities and understand how to use internal and external data
- Decipher the dos and don'ts for Condition Code 44
- What's new in the Third Edition?
- CMS and American Hospital Association interaction regarding observation use
- Updated guidelines on the process for use of Condition Code 44 and proper billing
- The 2011 version of ST PEPPER
- New and improved strategies for accurate billing
- New examples of provider liable claims
- New CMS instructions required for payment
- New policy and procedure examples and case studies

Topics covered include:

- Determining the right level of care

The consequences of incorrect level of care determination - Correcting level of care determinations - Condition Code 44 - Using data to determine improvement opportunities - The role of the physician advisor - Strategies for achieving accurate reimbursement - The Medicare appeals process Downloadable tools include: - Appeal letter templates - Level of care decision-making flowchart - Revised PEPPER report example - Observation pocket card reference - UR physician documentation templates for Condition Code 44 - Transmittal 299 Condition Code 44 - MLN Matters Clarification Condition Code 44 SE0622 Here are just a few of the tools and forms you'll find in Observation Services, Third Edition. - Appeal letter templates and sample reports - Site of service decision-making flowchart - Non-physician review worksheet - Transmittal 299 Condition Code 44 - MLN Matters Clarification Condition Code 44 SE0622 - Top volume Medicare MS-DRGs You'll receive instructions to download these and all of the forms and tools so you can use them right away!

The Medicare Handbook

The Financial Appraisal of Enterprises, Assets, and Services

Outpatient Cardiac Rehab

Quality, Documentation, and Reimbursement

MEQC Manual

Documentation for Physical Therapist Practice: A Clinical Decision Making Approach Offering a comprehensive look at physical therapy science and practice, Guccione's Geriatric Physical Therapy, 4th Edition is a perfect resource for both students and practitioners alike. Year after year, this text is recommended as the primary preparatory resource for the Geriatric Physical Therapy Specialization exam. And this new fourth edition only gets better. Content is thoroughly revised to keep you up to date on the latest geriatric physical therapy protocols and conditions. Five new chapters are added to this edition to help you learn how to better manage common orthopedic, cardiopulmonary, and neurologic conditions; become familiar with functional outcomes and assessments; and better understand the psychosocial aspects of aging. In all, you can rely on Guccione's Geriatric Physical Therapy to help you effectively care for today's aging patient population. Comprehensive coverage of geriatric physical therapy prepares students and clinicians to provide thoughtful, evidence-based care for aging patients. Combination of foundational knowledge and clinically relevant information provides a meaningful background in how to effectively manage geriatric disorders Updated information reflects the most recent and relevant information on the Geriatric Clinical Specialty Exam. Standard APTA terminology prepares students for terms they will hear in practice. Expert authorship ensures all information is authoritative, current, and clinically accurate. NEW! Thoroughly revised and updated content across all chapters keeps students up to date with the latest geriatric physical therapy protocols and conditions. NEW! References located at the end of each chapter point students toward credible external sources for further information. NEW! Treatment chapters guide students in managing common conditions in orthopedics,

cardiopulmonary, and neurology. NEW! Chapter on functional outcomes and assessment lists relevant scores for the most frequently used tests. NEW! Chapter on psychosocial aspects of aging provides a well-rounded view of the social and mental conditions commonly affecting geriatric patients. NEW! Chapter on frailty covers a wide variety of interventions to optimize treatment. NEW! Enhanced eBook version is included with print purchase, allowing students to access all of the text, figures, and references from the book on a variety of devices. The only comprehensive book on geriatric occupational therapy designed specifically for the COTA, *Occupational Therapy with Elders: Strategies for the COTA, 3rd Edition* provides in-depth coverage of each aspect of geriatric practice, from wellness and prevention to death and dying. A discussion of foundational concepts includes aging trends and strategies for elder care, and coverage of emerging areas includes low-vision rehabilitation, mobility issues including driving, and Alzheimer's disease and other forms of dementia. Expert authors René Padilla, Sue Byers-Connon, and Helene Lohman offer an unmatched discussion of diverse populations and the latest on geriatric policies and procedures in this fast-growing area of practice. Unique! A focus on the occupational therapy assistant highlights the importance of COTAs to the care of elder clients. Case studies illustrate principles and help you apply what you've learned to actual situations. Key terms, chapter objectives, and review questions highlight important content in each chapter. Use of the term "elder" reduces the stereotypical role of dependent patients and helps to dispel myths about aging. A multidisciplinary approach demonstrates how the OT and the COTA can collaborate effectively. Unique! Attention to diverse populations and cultures prepares you to respect and care for clients of different backgrounds. Unique! The companion Evolve website makes review easier with more learning activities, references linked to MEDLINE abstracts, and links to related OT sites. Unique! A discussion of elder abuse, battered women, and literacy includes information on how the COTA can address these often-overlooked issues. New information on alternative treatment settings for elders reflects new trends in OT care. Updated information on Medicare, Medicaid, and HIPAA regulations discusses the latest policies and how to incorporate the newest procedures into practice. Significant additions are made to the chapters on public policy, dementia, and oncology.

This book provides a comprehensive and approachable overview of Medicare under the Affordable Care Act. The author illustrates how the ACA addresses the long-term fiscal and demographic challenges facing Medicare, as well as the potential for Medicare to become a single-payer system.

Litigation Services Handbook

Registries for Evaluating Patient Outcomes

Documentation Guidelines for Evaluation and Management Services

Occupational Therapy with Aging Adults - E-Book

Tools and Best Practices for Reimbursement and Compliance

**"42 CFR 489.18 - Change of ownership or leasing: Effect on provider agreement."**

**Recoup lost time and revenue with denials management and appeals know-how. Claim denials can sink a profit margin. And given the cost of appeals, roughly \$118 per claim, not all denials can be reworked. A practice submitting 50 claims a day at an average reimbursement rate of \$200 per claim should bring in \$10,000 in daily revenue. But if 10% of those claims are denied, and the practice can only appeal one, they lose \$800 per day—upwards of \$200K annually. Your medical claims are the lifeblood of operations. Don't compromise your financial health. Learn how to preempt denials with the Denials Management & Appeals Reference Guide. This vital resource will equip you to get ahead of payers by simplifying the leading causes of denials and showing you how to address insufficient documentation, failing to establish medical necessity, coding and billing errors, coverage stipulations, and untimely filing. Rely on AAPC to walk you through the appeal process. We'll help you establish protocols to avoid an appeals backlog and teach you how to identify and prioritize denials likely to win an appeal. What's more, you'll learn when a claim can be "reopened" to fix a problem. Collect the revenue your practice deserves with effective denials and appeals solutions: Know how to analyze your denials Defeat documentation and compliance issues for successful claims success Utilize payer policy for coverage clues Lock in revenue with face-to-face reimbursement guidance Refine efforts to avoid E/M claim denials Ace ICD-10 coding for optimum reimbursement Put an end to modifier confusion Stave off denials with CCI edits advice Navigate the appeals process like a pro And much more!**

**The Model Rules of Professional Conduct provides an up-to-date resource for information on legal ethics. Federal, state and local courts in all jurisdictions look to the Rules for guidance in solving lawyer malpractice cases, disciplinary actions, disqualification issues, sanctions questions and much more. In this volume, black-letter Rules of Professional Conduct are followed by numbered Comments that explain each Rule's purpose and provide suggestions for its practical application. The Rules will help you identify proper conduct in a variety of given situations, review those instances where discretionary action is possible, and define the nature of the relationship between you and your clients, colleagues and the courts.**

**Guccione's Geriatric Physical Therapy E-Book  
Guidelines Manual  
Health Professions Education  
Patients First  
Federal Register**

### **A Guide to Compliant Level of Care Determinations**

*The Institute of Medicine study Crossing the Quality Chasm (2001) recommended that an interdisciplinary summit be held to further reform of health professions education in order to enhance quality and patient safety. Health Professions Education: A Bridge to Quality is the follow up to that summit, held in June 2002, where 150 participants across disciplines and occupations developed ideas about how to integrate a core set of competencies into health professions education. These core competencies include patient-centered care, interdisciplinary teams, evidence-based practice, quality improvement, and informatics. This book recommends a mix of approaches to health education improvement, including those related to oversight processes, the training environment, research, public reporting, and leadership. Educators, administrators, and health professionals can use this book to help achieve an approach to education that better prepares clinicians to meet both the needs of patients and the requirements of a changing health care system.*

*Handbook of Home Health Standards: Quality, Documentation, and Reimbursement includes everything the home care nurse needs to provide quality care and effectively document care based on accepted professional standards. This handbook offers detailed standards and documentation guidelines including ICD-9-CM (diagnostic) codes, OASIS considerations, service skills (including the skills of the multidisciplinary health care team), factors justifying homebound status, interdisciplinary goals and outcomes, reimbursement, and resources for practice and education. The fifth edition of this "little red book has been updated to include new information from the most recently revised Federal Register Final Rule and up-to-date coding. All information in this handbook has been thoroughly reviewed, revised, and updated. Offers easy-to-access and easy-to-read format that guides users step by step through important home care standards and documentation guidelines Provides practical tips for effective documentation of diagnoses/clinical conditions commonly treated in the home, designed to positively influence reimbursement from third party payors. Lists ICD-9-CM diagnostic codes, needed for completing CMS billing forms, in each body system section, along with a complete alphabetical list of all codes included in the book in an appendix. Incorporates hospice care and documentation standards so providers can create effective hospice documentation. Emphasizes the provision of quality care by providing guidelines based on the most current approved standards of care. Includes the most current NANDA-approved nursing diagnoses so that providers have the most accurate and up-to-date information at their fingertips. Identifies skilled services, including services appropriate for the multidisciplinary team to perform. Offers discharge planning solutions to address specific concerns so providers can easily identify the plan of discharge that most effectively meets the patient's needs. Lists the crucial parts of all standards that specific members of the multidisciplinary team (e.g., the nurse, social worker) must uphold to work effectively together to achieve optimum*

**patient outcomes. Resources for care and practice direct providers to useful sources to improve patient care and/or enhance their professional practice. Each set of guidelines includes patient, family, and caregiver education so that health care providers can supply clients with necessary information for specific problems or concerns. Communication tips identify quantifiable data that assists in providing insurance case managers with information on which to make effective patient care decisions. Several useful sections make the handbook thorough and complete: medicare guidelines; home care definitions, roles, and abbreviations; NANDA-approved nursing diagnoses; guidelines for home medical equipment and supplies. Small size for convenient carrying in bag or pocket! Provides the most up-to-date information about the newest and predominant reimbursement mechanisms in home care: the Prospective Payment System (PPS) and Pay For Performance (P4P). Updated terminology, definitions, and language to reflect the federal agency change from Health Care Financing Administration (HCFA) to Centers for Medicare & Medicaid Services (CMS) and other industry changes. Includes the most recent NANDA diagnoses and OASIS form and documentation explanations. New interdisciplinary roles have been added, such as respiratory therapist and nutritionist.,/LI>**

**This book provides a road map for the efficient and successful management of atrial fibrillation (AF) in the short stay unit. It describes the problem, defines the measures of successful treatment, elucidates interventions, and supplies the tools for achieving quality care. Organized in four parts, it covers the impact of AF on patient populations; the presentation and management of AF; the transition to the outpatient environment; and systems management. Topics include the economic consequences of AF; cardioversion and cardiac implantable electronic devices in AF management; education of the AF patient and discharge planning; and quality metrics in AF. The book also provides order sheets and process criteria with which institutions can successfully manage the AF patient in the short stay unit, thus optimizing patient outcomes, patient satisfaction, and operational efficiencies. Short Stay Management of Atrial Fibrillation is a valuable resource for cardiologists, emergency medicine physicians, electrophysiologists, and other healthcare professionals involved in AF management.**

**Wake up America!**

**Medicare Physician Guide**

**A Complete Guide to Increasing Reimbursement and Reducing Denials**

**What Is . . . Chow?**

**Managing Legal Compliance in the Health Care Industry**

**Essentials of Healthcare Compliance**

Health Administration

If you have not been a patient in a hospital or nursing home recently, you may not be aware of what is really happening as to the care and costs of healthcare. No one bothers until they are presented with a bill they dont understand or receive care that is atrocious. It will only get worse unless

we take a stand and learn how the government is usurping our rights for quality care when we are the most vulnerable.

Find your next career with COMPARATIVE HEALTH INFORMATION MANAGEMENT, 4e. Updated for the fourth edition, this book explores a variety of professional settings where opportunities abound, including hospitals, ambulatory clinics and medical offices, veterinary practices, home health, long-term care, and correctional facilities, as well as emerging practice areas in consulting and cancer registry. Focused on the challenges of managing and protecting the flow of information across sites, chapters introduce the health care system today, and then delve into specifics of the many HIM roles available to you, enhancing discussions with key terms, self-test questions, web links, and more to add meaning to concepts. Additional features include realistic case studies to help you solve problems, and new "Professional Spotlight" vignettes for an inside view of actual professionals in their HIM careers. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version.

Report to the Congress, Medicare Payment Policy

Medicare Claims

hearing before the Committee on Small Business, House of Representatives, One Hundred Seventh Congress, second session, Washington, DC, May 16, 2002

The Promise of Assistive Technology to Enhance Activity and Work Participation

Coding for Chest Medicine 2009

The Affordable Care Act and Medicare in Comparative Context

*This User's Guide is intended to support the design, implementation, analysis, interpretation, and quality evaluation of registries created to increase understanding of patient outcomes. For the purposes of this guide, a patient registry is an organized system that uses observational study methods to collect uniform data (clinical and other) to evaluate specified outcomes for a population defined by a particular disease, condition, or exposure, and that serves one or more predetermined scientific, clinical, or policy purposes. A registry database is a file (or files) derived from the registry. Although registries can serve many purposes, this guide focuses on registries created for one or more of the following purposes: to describe the natural history of disease, to determine clinical effectiveness or cost-effectiveness of health care products and services, to measure or monitor safety and harm, and/or to measure quality of care. Registries are classified according to how their populations are defined. For example, product registries include patients who have been exposed to biopharmaceutical products or medical devices. Health services registries consist of patients who have had a common procedure, clinical encounter, or hospitalization. Disease or condition registries are defined*

*by patients having the same diagnosis, such as cystic fibrosis or heart failure. The User's Guide was created by researchers affiliated with AHRQ's Effective Health Care Program, particularly those who participated in AHRQ's DEcIDE (Developing Evidence to Inform Decisions About Effectiveness) program. Chapters were subject to multiple internal and external independent reviews.*

*Healthcare Valuation, The Financial Appraisal of Enterprises, Assets, and Services*

*A Resource for Residents, Practicing Physicians, and Other Health Care Professionals*

*Strategies for the Occupational Therapy Assistant*

*Our Healthcare Is Being Usurped*

*Section 1557 of the Affordable Care Act*

*Observation Services*